



Fourth Quarter 2024

February 21, 2025

Presenters



Karin Schreil CEO



Johanna Eriksson CFO

Ework Group in numbers

4,2 BSEK

15,8 BSEK

168 MSEK

611 MSEK

Industry segments, Q4 2024



- Banking, Finance & Insurance 12% ■ Telecom 7%
- Consulting 4%
- Life Science 4%
- Retail 4%
- Tech 3%
- Energy 2%



6 countries -13 sites

- 1. Stockholm
- 2. Gothenburg
- 3. Malmö
- Västerås
- 5. Linköping
- 6. Oslo
- 7. Copenhagen
- 8. Helsinki
- 9. Warsaw
- 10. Gdynia
- 11. Wroclaw
- 12. Katowice
- 13. Kosice

+50

>29k

>200k

11,500

ISO 9001, 14001, 27001

certifications across all geographies (excl. Slovakia)



Future of business and society Future of work

A top 4 European TTS Partner with a strong global talent network

Creating value through a powerhouse for Total Talent Solutions





Highlights in the fourth quarter

- Positive margin trend and value-added services growth despite market challenges.
- Refined Total Talent Solutions offering strengthens client partnerships.
- New framework agreement with Svenska Kraftnät supporting energy infrastructure.
- Increased interest for nearshoring to Poland and Slovakia due to cost focus and geopolitics.
- Expanded into Belgium, now operating in seven European countries.
- Operational transformation drives scalable and profitable growth.
- Board proposes a 7 SEK per share dividend.

EBIT/Service Revenue Margin Q4

32%

EPS Growth Q4

16%

Frame Agreements

Growth FY24

11%

EBIT MSEK Q4

54

(58)

EBIT Margin
Bps Q4

130

(125)

Order Intake MSEK Q4

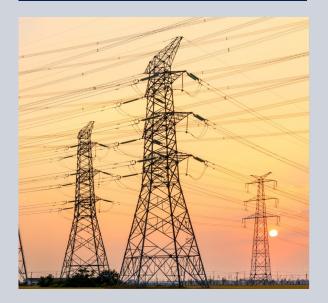
7 643

(8327)



Extended trust and important client wins

Swedish National Grid



Swedish Police Authority



Swedish Board of Agriculture





Industry and market development

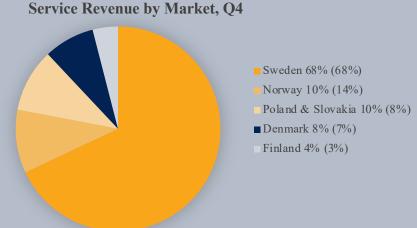
Volatility between industries

- + Automotive, Manufacturing and Life Science maintaining steady growth
- + Banking & Finance increasing
- Public sector and Telecom still restrained

Varying conditions across markets

- + Poland growing, partly due to increased interest in nearshoring
- + Sweden & Denmark holding up thanks to new client wins
- Norway declining due to market uncertainty

Service Revenue by Industry, Q4 ■ Automotive 22% (21%) ■ Public 22% (24%) ■ Manufacturing 18% (16%) ■ Banking, Finance & Insurance 12% (9%) ■ Telecom 7% (10%) ■ Consulting 4% (5%) ■ Life Science 4% (3%) ■ Retail 4% (3%) ■ Tech 3% (2%) ■ Energy 2% (5%) ■ Services 2% (2%)





Market trends and insights

- Digitalization, globalization, cost focus, and new legislation impacts client needs.
- Talent demand is volatile, but underlying need for IT and Engineering still high.
- More clients seek talent through work packages, projects, or SoW.
- Cost focus and geopolitical uncertainty drives nearshoring interest.
- High IT consultant availability, with many applicants per assignment.
- Engineering consultant demand high, driven by green and infrastructure trends.

FUTURE OF WORK

- · Definition of work is changing Gig Economy
- New skills needed in the digital age & green transition
- · Lifelong learning
- Remote & Hybrid work

FUTURE OF BUSINESS

- · Need for agile workforces
- Digitalization & green transition requiring new skills short in supply
- Skills over type of engagement, contingent and permanent talent

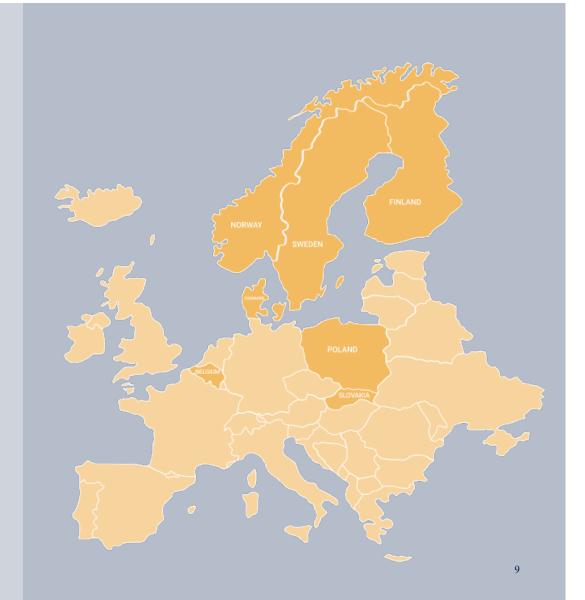
FUTURE OF SOCIETY

- · Financial fluctuations
- Globalization & geopolitics
- · Technological advancements Digitalization/AI
- New legislation
- · Green transition
- · Changing demographics



Geographical expansion

- Expanding to support clients globally.
- Continued growth and positive development in Slovakia since 2024 launch.
- Exploring further European expansion.
- Belgium launch in H1 2025, continuing organic growth.
- Presence in 7 European countries, talent network in 50+ countries.





Q4 Financials

Financial overview fourth quarter and full-year 2024

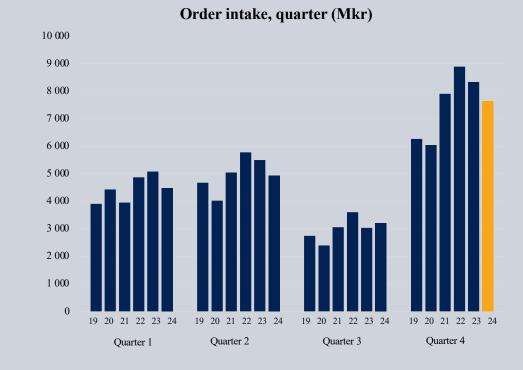
kSEK	October- December 2024	October- December 2023	Full-year 2024	Full-year 2023
Net sales	4,161,109	4,646,055	15,76,4103	17,209,323
Operating profit, EBIT	54,284	58,171	190,041	194,700
Net financial items	-1,209	-12,348	-14,916	-27,898
Profit before tax	53,075	45,823	175,125	166,802
Profit for the period	41,754	34,870	13,8510	129,028
Sales growth, %	-10.4	-0.9	-8.4	7.3
Operating margin (EBIT), bps	130	125	121	113
Operating margin (EBIT) in relation to total service revenues, %	32	32	31	30
Profit margin, bps	128	99	111	97
Return on equity, %	57.4	51.5	47.6	47.6
Balance sheet total	3,708,084	4,137,144	3,708,084	4,137,144
Equity	301,334	280,859	301,334	280,859
Equity/assets ratio, %	8.1	6.8	8.1	6.8
Quick ratio, %	106.3	104.5	106.3	104.5
Average number of employees	269	324	283	335
Net sales per employee	15469	14340	55704	51371
Earnings per share after dilution, SEK	2.42	2.02	8.01	7.46

- Revenue -10% QoQ driven by phase out of non-profitable client contracts.
- Continued focus on profitable growth through f.e. pruning of client contract portfolio, cost reduction, internal efficiency and value creating services.
- EBIT -7% QoQ due to lower business volumes, EBIT margin +5 bps QoQ.
- Financial net +90% QoQ, due to add-on services growth and currency effects.
- EPS growth +16% QoQ.
- Dividend of 7 SEK/share proposed.



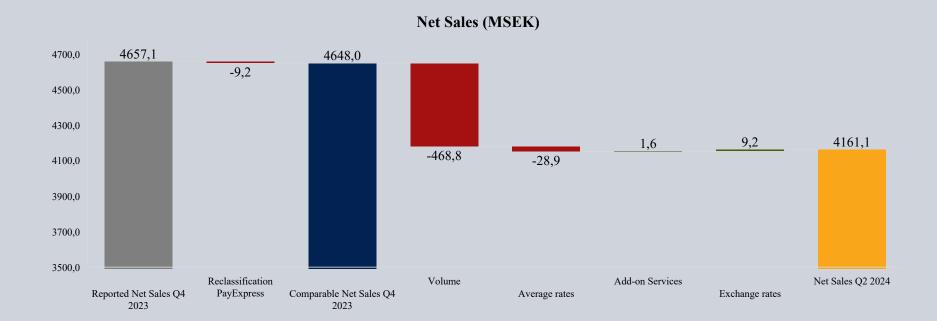
Sustained trend of margin improvement

- Order intake -9% to SEK 7,643 M (8,327)
 - Lower order intake mainly due to pruning of client contract portfolio
 - Market recovery continues to be slow
- Mixed demand between industries
 - Strong demand in Banking and Finance and Life Science
 - Public sector continued to be slow
- Average contract length increased by 17%
- Average hourly rates in new agreements higher than last year
- Positive GM effect due to phase-out of low-margin contracts
 - Increased margin in new business and renewals (frame agreements) also strengthens the basis for improved EBIT
- Consultants on assignment 11,373 at quarter end



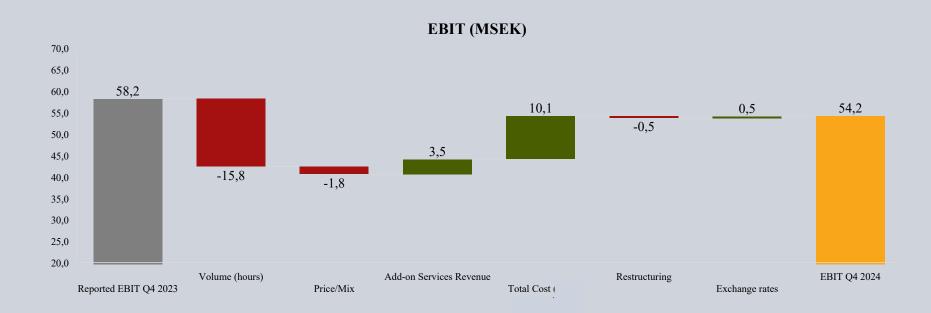


Reduced volumes hampering positive scaling effects





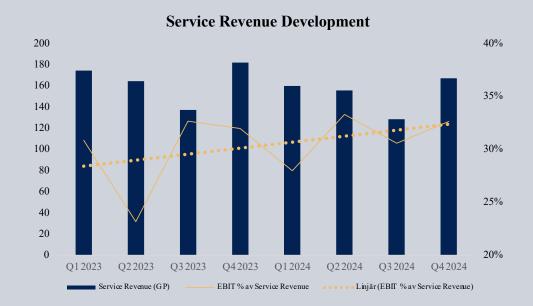
Lower volumes dampened by add-on services and cost efficiency





Service Revenue (Gross Profit)

- Additional KPI to better clarify business and financial development
- Focus on profitable growth part of Ework's strategy;
 - Review our client contract portfolio to increase profitability, new engagements benefitting both parties
 - Refining our service portfolio to create more value for clients/partners/consultants, more favorable service mix
- Positive trend in margins in new frame agreements and renewals and due to our add-on services
- Service Revenue Margin Q4 32% and FY24 31%, +1 ppt YoY



KPI definition:

- Service Revenue = Gross Profit
- Service Revenue Margin = EBIT in relation to Service Revenue (Gross Profit)



Summary and outlook

- Continued positive trend in margin development and in our value adding services growth, despite a continued challenging market.
- The trend with higher margins in order intake continued.
- Our refined service offering for Total Talent Solutions is enabling us to be a trusted partner to our clients.
- Our work to transform and streamline our operations, f.e new internal digital platform, has positioned us for more scalable and profitable growth.
- Geographical expansion to Belgium, own presence in seven European countries.
- We are happy to be celebrating 25 successful years, since the start in 2000!

